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Town of Aurora
Council Report
No. CMS23-037

Subject: Aurora Town Square Report Chronology

Prepared by: Phil Rose, Manager of Cultural Services

Department: Community Services

Date: September 25, 2023

Recommendation

1. That Report No. CMS23-037 be received for information.

Executive Summary

This report provides a reverse chronological summary of Aurora Town Square (formerly Library Square) Council reports and resolutions between 2017 and 2023.

Background

Beginning with the latest Aurora Town Square (ATS) report presented to Council on July 4, 2023, this report covers approximately six years of reporting and resolutions regarding ATS (formerly Library Square), dating back to a May 16, 2017 report about Library Square Conceptual Plans.

Analysis

The following table summarizes Aurora Town Square (ATS) reports and resolutions in reverse chronological order between 2017 and 2023.

Date, Report No., Title & Link	Summary	Council Resolutions
July 4, 2023, CMS23-031, ATS Update Report Attachment 1	With the opening of ATS in 2024, expenses will increase as the facility becomes operational.	1. That Report No. CMS23-031 be received; and 2. That Council approve in advance of the 2024 operating

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	<p>ATS's total annual incremental net operating requirements are estimated to be \$1,070,000.</p> <p>There has been an incremental approach to the onboarding of staff to limit salary and benefit expenses.</p>	<p>budget a new full-time IT Support/Technical Production position in support of Town Square's operations to be funded through operational budget savings to be achieved through a planned reduction to the Aurora Public Library's ongoing funding requirements; and</p> <p>3. That the recommended operating plan financial strategy for Town Square be included in the proposed 2024 Budget for Council's review and consideration of approval; and</p> <p>4. That the ATS operating plan be brought before Council prior to budget 2024 deliberations, including the Aurora Cultural Centre's programming and staffing plan.</p>
<p>March 28, 2023, CMS23-008, ATS Capital Campaign Status Update</p>	<p>Closed Session</p>	<p>PUBLIC MEETING EXTRACT:</p> <p>1. That Council Closed Session Report No. CMS23-008 be received; and</p> <p>2. That the confidential direction to staff be confirmed.</p>
<p>February 21, 2023, CMS23-007, ATS Contract Negotiations</p>	<p>Closed Session</p>	<p>PUBLIC MEETING EXTRACT:</p> <p>1. That Closed Session report No. CMS23-007 be received; and</p> <p>2. That the project budget for Aurora Town Square be increased</p>

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		<p>by \$1,200,000 to \$53,139,700 and that the increase be funded from funds collected as part of the capital campaign; and</p> <p>3. That Council delegate authority to the CAO to approve contract amendments, typically requiring Council approval, only for the consulting services related to the Aurora Town Square project; and</p> <p>4. That the closed session report be released publicly as soon as possible.</p>
<p>June 21, 2022, CMS22-029, ATS Governance - Town Staffing Update 2 Report</p>	<p>Facilities Division requires additional staffing to maintain the ATS including a Crew Lead.</p> <p>Customer Service Representatives are important to provide the services directly with ATS patrons.</p> <p>Technical Specialist staff will be critical to providing specialized stage, sound, lighting, and video requirements for all bookings.</p>	<p>1. That Report No. CMS22-029 be received; and</p> <p>2. That a Full-Time Crew Lead position commence at the start of 2023 be approved and be funded from the Aurora Town Square operating budget; and</p> <p>3. That a Full-Time Customer Services Representative position commence at the start of 2023 be approved and be funded from the Aurora Town Square and other operating budgets as outlined in this report; and</p> <p>4. That allocation of Aurora Town Square operating funding be approved to support the Technical Specialist role on an interim basis until the governance matters are finalized.</p>

Date, Report No., Title & Link	Summary	Council Resolutions
May 24, 2022, CMS22-024, ATS Capital Campaign Status Update	Closed Session	<p>PUBLIC MEETING EXTRACT</p> <ol style="list-style-type: none"> 1. That Council Closed Session Report No. CMS22-024 be received; and 2. That the confidential direction to staff be confirmed.
May 24, 2022, CMS22-025, Provision of Cultural Services Agreement Status Update	Closed Session	<p>PUBLIC MEETING EXTRACT</p> <ol style="list-style-type: none"> 1. That Council Closed Session Report No. CMS22-025 be deferred to a future Closed Session meeting.
<p>April 5, 2022, CMS22-019, ATS Space Usage and Permitting Policy Report Attachment 1</p>	<p>The Policy provides transparency and structure for user groups and individuals pertaining to the fair allotment and use of interior and exterior space at ATS.</p> <p>The Policy identifies which Town staff are responsible for administering, monitoring and ensuring compliance.</p> <p>The Policy establishes a ranking that prioritizes the allocation of space and how to address conflicting requests when they arise.</p> <p>The Policy grants grandfathering provisions, but only to specific groups.</p>	<ol style="list-style-type: none"> 1. That Report No. CMS22-019 be received; and 2. That the Aurora Town Square Space Usage and Room Permitting Policy be approved.

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April 5, 2022, ATS Capital Campaign Status Update	Closed Session	<p>PUBLIC MEETING EXTRACT</p> <ol style="list-style-type: none"> 1. That Council Closed Session Report No. CMS22-023 be received; and 2. That the confidential direction to staff be confirmed.
March 1, 2022, CMS22-013, ATS Space Usage and Room Permitting Policy Report	Staff have developed the ATS Space Usage and Room Permitting Policy based on the principle of transparency and to provide structure for user groups pertaining to the fair allotment and use of space at ATS.	<ol style="list-style-type: none"> 1. That Report No. CMS22-013 be received; and 2. That the principles of the Aurora Town Square Space Usage and Room Permitting Policy be approved; and 3. That the final draft Aurora Town Square Space Usage and Room Permitting Policy come back to Council for final approval.
March 1, 2022, CMS22-010, ATS Staffing Update 1 Report	Manager of Aurora Town Square and Marketing Creative Specialist contract positions have proven to be roles that will be required on a permanent basis.	<ol style="list-style-type: none"> 1. That Report No. CMS22-010 be received; and 2. That the conversion of the Manager of Aurora Town Square contract position to a permanent position to be funded from the Aurora Town Square operating budget be approved; and 3. That the conversion of the Marketing Creative Specialist contract position to a permanent position to be funded from the Aurora Town Square operating budget be approved.

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<p>March 1, 2022, CMS22-009, ATS Status Update – Agreements and IT Services Report</p>	<p>For 2022, the Aurora Public Library (APL), Aurora Cultural Centre (ACC), and the Town’s Recreation Services Division will be granted priority access to Magna Room, Lebovic Roo, and the new programming rooms connected to the second floor of APL.</p> <p>The Town and the ACC have worked together to develop a revised draft of the Provision of Cultural Services Agreement (PCSA) that will be presented to Council at a future date.</p> <p>Town staff have started the process of integrating the IT network across ATS.</p>	<p>1. That Report No. CMS22-009 be received for information.</p>
<p>March 1, 2022, CMS21-014, Aurora Town Square Status Update – Capital Campaign Report</p>	<p>Based on the scope of work included in the Request for Proposals, the campaign consultant has been largely successful in meeting the contract deliverables.</p> <p>The campaign has been profitable thus far, but there is more work to be done to reach the overall campaign goal of \$5 million</p>	<p>1. That Report No. CMS22-014 be received; and</p> <p>2. That the Aurora Town Square Bridge, Outdoor Square, and Church Street Schoolhouse be approved as a Name Sale opportunity; and</p> <p>3. That staff be directed to initiate negotiations with potential partners for the purpose of naming the Aurora Town Square Bridge, Outdoor Square, and Church Street Schoolhouse; and</p>

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		4. That staff report back with their findings for Council approval.
September 21, 2021, CMS21-029, ATS Governance Update Report	<p>Staff are developing a Space Usage and Room Permitting Policy that is based on the Town's Sports Field and Park Use Policy (updated 2020) and the Room/Hall Permitting Policy (updated 2018).</p> <p>The Space Usage and Room Permitting Policy will apply only to the Aurora Public Library's (APL) allocation and usage of the new spaces adjoining the Library, the remainder of Aurora Town Square, as well as the Magna and Lebovic rooms.</p> <p>Aurora Cultural Centre (ACC) space allocation and usage is governed by the Provision of Cultural Services Agreement and the Lease Agreement between the Town and the ACC, both of which are to be updated.</p> <p>A range of fees and charges of Aurora Town Square (ATS) are also being developed to be included in the updated</p>	<p>1. That Report No. CMS21-029 be received; and</p> <p>2. That the Fees and Charges By-law be updated to accommodate all Aurora Town Square services, activities, and use of property as necessary.</p>

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	<p>Fees and Charges bylaw.</p> <p>Staff continue to develop various other governance documents, including an organizational chart, a staff recruitment plan, service level agreements, 2022 and 2023 operating budgets and more.</p>	
<p>July 6, 2021, CMS21-026, Library Square Capital Campaign Progress Update</p>	<p>Closed Session</p>	<p>PUBLIC MEETING EXTRACT</p> <p>1. That Council Closed Session Report No. CMS21-026 be received for information.</p>
<p>June 15, 2021, CMS21-022, Library Square Governance Update Report</p>	<p>Currently, the Aurora Public Library and 22 Church Street have separate networks, Wi-Fi, and IT support staff, which will pose various challenges once Library Square opens.</p> <p>To provide high quality customer service and operational efficiencies, the Town should assume responsibility for all aspects of the IT network for Library Square, including the Aurora Public Library.</p> <p>An integrated IT network across the entire Library</p>	<p>1. That Report No. CMS21-022 be received; and</p> <p>2. That staff implement a unified Internet Technology network across the entire Library Square complex, including the Aurora Public Library; and</p> <p>3. That staff assume responsibility for all aspects of the computer network for Library Square, including the wide area network, local area network, Wi-Fi, networking, and meeting room hardware/software across the entire Library Square complex, including the Aurora Public Library; and</p> <p>4. That staff report back in</p>

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	<p>Square complex will provide numerous benefits and efficiencies for all parties.</p> <p>To align with the construction schedule, Town IT staff should begin immediately to integrate the IT network across the entire Library Square complex.</p> <p>The Town has the experience and expertise to assume responsibility for facility bookings at Library Square.</p> <p>With Council approval, staff will make the necessary preparations to assume responsibility for facility bookings at Library Square.</p>	<p>September with an IT implementation status update, including service level agreements for the Aurora Public Library and Aurora Cultural Centre; and</p> <p>5. That staff assume responsibility for all facility bookings across the entire Library Square complex, including the meeting spaces adjoining the Aurora Public Library, but not the remainder of the Library.</p>
<p>June 1, 2021, CMS21-018, Library Square Renaming Report</p>	<p>Staff developed a shortlist of five names based on engagement, internal discussion, research, and analysis.</p> <p>Following further consultation with stakeholders, colleagues, and the Community Advisory Committee, staff reduced the list of five names to four.</p>	<p>1. That Report No. CMS21-018 be received; and</p> <p>2. That Library Square be renamed as Aurora Town Square.</p>

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	<p>An online poll was released seeking a vote for the favourite name out of the four, which concluded the latest consultation phase and informed staff's final name recommendation.</p> <p>Based on the sum of the feedback received, staff are recommending that Town Square be selected as the final name for the space.</p> <p>With Council approval, staff will undertake several next steps to raise awareness of the new name and align the renaming process with additional ongoing initiatives.</p>	
<p>March 23, 2021, PDS21-038, Pedestrian Connection from Library Square to Town Park Report Attachments 1 & 2</p>	<p>Staff investigated the possibility of constructing a connecting walkway between Library Square and Town Park through the Trinity Anglican Church and the adjacent properties.</p> <p>THE FOTENN connecting walkway between Library Square and Town Park will be limited in width and will significantly impact private property.</p> <p>The construction of a new sidewalk on the north side</p>	<ol style="list-style-type: none"> 1. That Report No. PDS21-038 be received; and 2. That a sidewalk on the north side of Metcalfe Street, from Victoria Street to Wells Street, serve as the pedestrian connection between Library Square and Town Park; and 3. That staff proceed with the in-house design of a sidewalk, including an arborist report, on the north side of Metcalfe Street from Victoria to Wells Street, including an arborist report; and

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	of Metcalfe Street, from Victoria Street to Wells Street, is the recommended alternative for a pedestrian circulation between Library Square and Town Park.	4. That staff report back on the findings to a future General Committee meeting prior to the project being included in the 2022 Capital Budget.
March 23, 2021, PDS21-018, Library Square Parking Opportunities	Closed Session	PUBLIC MEETING EXTRACT 1. That Council Closed Session Report No. PDS21-018 be received for information; and, 2. That confidential direction to staff be confirmed.
March 2, 2021, CMS21-010, Library Square Alternate Name Report	The Town has undertaken external and internal engagement that has built consensus regarding how to define and recognize the new space. Staff will provide Council with a recommended new name as well as one additional alternative for their consideration in spring of 2021.	1. That Report No. CMS21-010 be received for information.
November 3, 2020, CMS20-026, Library Square Governance Review Report	Staff formed a Collaborative Programming Working Group (CPWG) with the purpose of building consensus regarding the types of programs to be offered at Library Square and which	1. That Report No. CMS20-026 be received for information.

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	<p>organization(s) would deliver them.</p> <p>The CPWG agreed upon several guiding principles that will create a framework for program and service delivery within Library Square.</p> <p>The CPWG developed an inventory of current programs and identified opportunities to expand existing programs and develop new programs for Library Square.</p> <p>The CPWG will continue to meet in order to determine the optimal programming mix and corresponding delivery organization(s) within Library Square.</p> <p>In addition to the work undertaken by the CPWG, staff will continue to determine strategies for space allocation and IT service delivery and report back at a later date.</p>	
September 22, 2020, PDS20-024, Downtown Parking Update – Library Square Precinct	The Town retained BA Group to undertake a comprehensive parking analysis for the Library Square development and concluded there is sufficient	<ol style="list-style-type: none"> 1. That Report No. PDS20-024 be received; and 2. That shared parking agreements with organizations in the area be considered as short-

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<p>Report Attachments 1-4</p>	<p>parking supply to support future parking demand assuming all events within the Aurora Cultural Precinct are not runs simultaneously.</p> <p>The future parking demand can be accommodated with the implementation of short-, medium- and long-term options.</p> <p>As part of traffic management strategies, the Parking Study recommends signaling the intersection of Yonge Street and Church Street and installing an 'All-way Stop' control at the intersection of Victoria Street and Church Street.</p> <p>Parking and traffic management are both important aspects to minimize impacts resulting from Library Square construction activities to the adjacent neighbourhoods.</p> <p>A Downtown Parking Working Group has been created to discuss and manage parking related issues for the Downtown area including the Library Square project parking matters.</p>	<p>term parking solution and staff be directed to continue exploring the medium and long-term parking solutions; and</p> <p>3. That the following intersection improvements be approved by Council subject to its final review as part of the Town's budget process which will enhance both vehicular and pedestrian flow:</p> <p>4. Installing a new traffic signal at the intersection of Yonge Street and Church Street (to be funded in the 10-year Capital Plan); and</p> <p>5. Converting the 2-way 'Stop' to an 'All-way Stop' at the intersection of Victoria Street and Church Street (to be funded by the Town's Operations Department Operating Budget); and</p> <p>6. That staff be directed to coordinate with Chandos to ensure the compliance of the parking and traffic management strategies recommended in the Parking Study; and</p> <p>7. That the Downtown Parking Working Group continue to monitor and address parking related issues within the Library Square precinct during</p>

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		construction and report to Council as required.
<p>September 22, 2020, CMS20-022, Library Square – Project Monitoring Task Force</p> <p>Report Attachment 1</p>	<p>Terms of Reference were developed to detail the Task Force’s purpose, objective, composition, responsibilities, term, meeting schedule and agenda content.</p>	<ol style="list-style-type: none"> 1. That Report No. CMS20-022 be received; and 2. That the Terms of Reference for the Library Square Project Monitoring Task Force be approved; and 3. That two members of Council be appointed to the Library Square Project Monitoring Task Force.
<p>August 25, 2020, CMS20-019, Library Square – Tender Award and Update</p> <p>Report</p>	<p>Construction tender closed within the limit established by Council for the project.</p> <p>During the development of the final construction specifications, the preferred metal material for the veil was changed to anodized aluminum from the previous recommendation of Muntz bronze.</p> <p>The water wall feature was originally designed as a flow through system, however, further assessment resulted in a circulation system being the preferred option.</p> <p>Lightning protection system was considered but is not</p>	<ol style="list-style-type: none"> 1. That Report No. CMS20-019 be received; and 2. That Tender 2020-55-CMS for the Construction of the Library Square Project be awarded to Chandos Construction Ltd. in the amount of \$41,009,865 which includes additional allocated funds of \$328,000 resulting in a total project budget of \$51,939,500; and 3. That a Library Square Construction Budget Control Task Force be established to monitor and examine all financial and budgetary aspects of Library Square during its construction phase and the spending of the project contingency; and

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	<p>required.</p> <p>Project timelines continue to progress with substantial completion expected September 2022.</p>	<p>4. That two members of Council be appointed to the Task Force; and</p> <p>5. That staff be directed to develop a Terms of Reference for the Task Force for approval by Council.</p>
<p>August 25, 2020, FIN20-001, Library Square - Final Capital Investment Financing Strategy Report</p>	<p>A construction line of credit offers the greatest cash flow flexibility at a minimal cost to the Town.</p> <p>Rolling the construction line of credit balance into a floating rate capital loan upon substantial completion for up to five years offers maximum repayment flexibility.</p> <p>The Town will require a long-term debenture for up to a maximum of \$12.9 million with a maximum repayment period of up to twenty years.</p> <p>The Town will continue to seek alternative funding to minimize the level of long-term financing required.</p>	<p>1. That Report No. FIN20-001 be received; and</p> <p>2. That the use of a construction line of credit up to a maximum value of \$38 million to fund the Library Square project during its construction be approved; and</p> <p>3. That the Town finance any balance remaining in its construction line of credit as of substantial project completion through a floating rate capital loan for a period of up to a maximum of five years; and</p> <p>4. That up to a maximum of \$12.9 million in long-term debt authority for the refinancing of the floating rate capital loan in the form of a debenture with up to a maximum repayment period of twenty years be issued within five years of the project's substantial completion; and</p> <p>5. That the Treasurer be authorized to determine the appropriate value and repayment</p>

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		<p>period for both the floating rate capital loan and long-term debt to be issued when it is required within the constraints as defined by Council; and</p> <p>6. That Council approve the Library Square project's interim/long-term debt financing by-law; and</p> <p>7. That upon finalization of the long-term financing plan, an informational report be provided to Council which outlines the details of such, including interest rates and net cost of borrowing.</p>
<p>August 25, 2020, FIN20-019, Library Square – Final Capital Investment Funding Strategy Report</p>	<p>Two final adjustments are proposed to Council's previously approved 'No Grant' funding strategy.</p>	<p>1. That Report No. FIN20-019 be received; and</p> <p>2. That Council approve the proposed adjustments to its previously approved funding strategy for Capital Project No. 81019 – Library Square, as presented.</p>
<p>June 16, 2020, CMS20-012, Library Square - Governance Review Report</p>	<p>The Library Square Governance Review was influenced by several key messages that emerged during consultation with stakeholders.</p> <p>As directed by Council, staff further analyzed the feasibility of the Direct Delivery and NFP/Municipal</p>	<p>1. That Report No. CMS20-012 be received; and</p> <p>2. That the Not-for-Profit/Municipal Hybrid Model be approved as the governance model for the future operation of Library Square; and</p> <p>3. That staff work with stakeholders to develop a fees</p>

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	<p>Hybrid models as options for Library Square governance.</p> <p>Based on the additional analysis, staff believe the NFP/Municipal Hybrid Model is the most viable governance structure for the optimization of cultural service delivery and the overall management of Library Square.</p> <p>Some of the challenges associated with the NFP/Municipal Hybrid Model can be mitigated by adopting key improvements aimed at enhancing the efficiency and effectiveness of the current structure.</p> <p>As a first step in implementing the NFP/Municipal Hybrid Model, staff recommend forming three (3) working groups with the purpose of developing the necessary policies, plans and strategies to serve as the operational framework for the NFP/Municipal Hybrid Model and report back at a later date.</p>	<p>and charges schedule for Library Square and report back to Council at a later date; and</p> <p>4. That the Director of Community Services form a Space Allocation Working Group comprised of Town staff and key stakeholders that will provide recommendations regarding rental and booking responsibilities for Library Square, including all spaces at 22 Church St. School, the New Addition, Outdoor Square, Bridge and Aurora Public Library; and</p> <p>5. That the Director of Community Services form a Collaborative Programming Working Group comprised of Town staff and key stakeholders that will provide recommendations regarding program delivery strategies and create a programming and performance schedule for Year 1 and Year 2 of Library Square operations; and</p> <p>6. That the Director of Community Services form an Information Technology Working Group comprised of Town staff and key stakeholders that will provide recommendations regarding the delivery of IT Services for Library Square, including all spaces at 22 Church Street School, the New</p>

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		Addition, Outdoor Square, Bridge and Aurora Public Library.
<p>March 3, 2020, CMS20-008, Library Square - Governance Review Report</p>	<p>The purpose of the Library Square Governance Review was to determine the most efficient, viable and sustainable governance model for the optimization of delivery of cultural services in Aurora.</p> <p>The Governance Review examined four comparable organizations that offer important lessons for the future operation of Library Square.</p> <p>In applying the lessons from other organizations, and the feedback of key stakeholders, the Governance Review proposes three governance structures for further consideration.</p> <p>Given the numerous challenges associated with implementing the Municipal Service Board model, staff believe it is the least feasible model for the future governance of Library Square and should be removed from further consideration.</p> <p>Together with key stakeholders, the Direct</p>	<p>1. That Report No. CMS20-008 be received; and</p> <p>2. That staff be directed to continue to explore the feasibility of the Direct Delivery and Not-for-profit/Municipal Hybrid governance models and report back with further recommendations regarding the most appropriate model for the operation of Library Square.</p>

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	<p>Delivery and Not-for-profit/Municipal Hybrid models should be further explored to determine which one is the most feasible option for Library Square.</p> <p>Staff will report back making final recommendations based on further consultation and analysis.</p>	
<p>December 17, 2019, CMS19-031, Library Square - Update and Additional Funds Report</p>	<p>Further consultation with staff and stakeholders has refined the detailed design and cost estimate.</p> <p>Performance Hall acoustics and colour palate have been amended to be as versatile as possible.</p> <p>Washrooms have been redesigned to meet Code and space requirements.</p> <p>The green roof on the pedestrian bridge is being removed to mitigate design concerns, cost and maintenance challenges.</p> <p>Ontario Heritage Trust feels the project is in keeping with the terms of the Heritage Conservation Easement Agreement.</p> <p>Veil multi-colour lighting is an increased cost compared to</p>	<ol style="list-style-type: none"> 1. That Report No. CMS19-031 be received; and 2. That Option A be approved resulting in the Library Square Project No. 81019 total approved budget being increased to \$51,611,700 representing an increase of \$2,056,800 (including \$1,660,900 in previously approved capital works); and 3. That staff be authorized to further increase the budget and proceed to tendering the project provided the final Class A estimate remains within a maximum 5% increase; and 4. That staff report back on the status of the funding application before the tender is awarded.

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	<p>the standard white lighting.</p> <p>As part of the typical site plan review process, staff have issued requisitions for a parking study update, a noise impact study and a traffic impact study.</p> <p>The Town will gain efficiencies through the inclusion of a total of \$1.7 million in previously approved Library Square R&R work in the construction contract to be tendered.</p> <p>Class B (75%) cost estimate is higher than current estimate, however, value engineering has reduced the shortfall to be within an expected range.</p> <p>With Council's approval now to proceed with Option A, the construction project is scheduled to commence Spring 2020.</p>	
<p>December 17, 2019, FS19-042, Library Square – Updated Library Square Funding Strategy Report</p>	<p>With the receipt of the Library Square's Class 'B' cost estimate and staff's subsequent value engineering, this project's requirements now exceed its previous estimate by \$ 2.0 million.</p>	<ol style="list-style-type: none"> 1. That Report No. FS19-042 be received; and 2. That the updated funding strategies for Capital Project No. 81019 – Library Square be approved as presented, subject to results of the final class 'A'

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	The Town's Library Square Project's recommended funding strategy will be heavily influenced by its potential success in obtaining funding from its outstanding grant applications.	estimate and the Town's grant application success.
December 3, 2019, CMS19-030, Library Square Capital Campaign Feasibility Study	Closed Session	PUBLIC MEETING EXTRACT 1. That Closed Session Report No. CMS19-030 be received
November 5, 2019, FS19-037, Procurement Exemptions to Library Square Project Report	Colliers TPP and RAW Architects possess extensive industry knowledge and experience. Colliers TPP and RAW recommend not using a liquidated damages clause.	1. That Report No. FS19-037 be received; 2. That an exemption to the Procurement By-law be approved to permit Colliers Project Leaders, the project Architect and Planning/ Landscape Architect, including RAW Architects and the Planning Partnership, to participate on the Evaluation Committees for the Library Square Project; and 3. That an exemption be approved to waive the requirement for liquidated damages for the Library Square Project.
October 15, 2019, CMS19-026,	The recommended veil design (Muntz Bronze) is in support of the historic nature	1. That Report No. CMS19-026 be received; and

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Library Square – Veil Report	<p>of the schoolhouse through its colour and patinating quality.</p> <p>Ontario Heritage Trust support the veil design and its patina.</p> <p>Lighting of the veil is an important feature that will highlight the building at night.</p> <p>Veil design will result in minimal maintenance requirements.</p>	2. That the Veil Design (Muntz Bronze) be approved and incorporated into the final design of the 22 Church Street School Addition.
October 1, 2019, CMS19-023 (Information Report), Library Square Project – Temporary Relocation of Aurora Cultural Centre and Aurora Museum & Archives Report	<p>Consultation with stakeholders provided the needs assessment for selecting the preferred temporary site(s).</p> <p>Preferred sites have been determined for some of the functions based on the required amenities and in the most cost effective manner.</p> <p>The move management process will develop all of the move requirements.</p> <p>Communication and messaging will be critical for the stakeholders and their patrons to ensure a smooth transition to and from the temporary sites.</p>	
July 16, 2019, FS19-025, Library	A summary by key Library Square project components	1. That Report No. FS19-025 be received for information.

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Square – Financial Update Report	<p>of its total approved budget and expenditures as of June 30, 2019, has been included for Council’s reference.</p> <p>The Library Square project’s funding strategy has been updated to reflect recent Council decisions.</p>	
July 16, 2019, PDS19-063, Library Square – Church Street Parking – Design Options Recommendation Report Report	<p>Four parking options were presented for feedback from the public.</p> <p>Public feedback on the Parking Design Options was mixed.</p> <p>Option 2B was selected as the preferred design option for Church Street – 3 lay-by parking stalls, 14 on-street stalls, 3 accessible stalls and 1 loading stall.</p>	<ol style="list-style-type: none"> 1. That Report No. PDS19-063 be received; and 2. That staff be directed to proceed with Design Option 2B for the Church Street right-of-way; and 3. That Town staff continue to liaise with York Region Transit and the consultants to ensure there are no conflicts with the existing bus route.
July 16, 2019, CMS19-019, Library Square Project – Next Steps Report	<p>The Project Team has been undertaking coordination of design refinements for each area of the project.</p> <p>Design Review Panel supports the design of Library Square subject to minor site plan modifications.</p> <p>Community engagement continues throughout the project schedule.</p>	<ol style="list-style-type: none"> 1. That Report No. CMS19-019 be received for information.

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>The Manager of Library Square has been contracted to commence the implementation of the Business Plan.</p> <p>Project Management contract has been awarded to Colliers Project Leaders who will lead the project through to completion and manage the temporary relocation of the Aurora Cultural Centre and Aurora Museum and Archives.</p> <p>The next step in the project will include refining the building design to develop Construction Documentation.</p> <p>The project schedule is on track with the construction scheduled to be complete Fall 2021.</p>	
<p>July 16, 2019, CMS19-020, Library Square – Library Corridor Extension Report</p>	<p>The Library Corridor Extension options provide various levels of service and connectivity with the Library and Yonge St.</p> <p>Library and Community programming support the corridor extension and the addition of the two new multi-purpose rooms.</p>	<ol style="list-style-type: none"> 1. That Report No. CMS19-020 be received; and 2. That Library Corridor Extension, new Yonge Street Entrance and Multi-purpose rooms - Option C, be approved and the total Library Square project budget be increased by \$5,465,300 to be funded as per the recommended funding strategy.

Date, Report No., Title & Link	Summary	Council Resolutions
	Corridor supports the connectivity to Yonge St. and enables the afterhours accessible use of the bridge and proposed new meeting space in Option C (extended corridor, reading garden, 2 multi-purpose rooms and elevator, new front entrance to library).	
May 28, 2019, FS19-024, Library Square Total Approved Budget Funding Sources Report	A summary of the current recommended funding sources for the Library Square's total approved budget to date of \$42.4 million is provided. The Hydro Sale Investment reserve fund balance presently sits at approximately \$31 million.	1. That Report No. FS19-024 be received for information.
May 21, 2019, CMS19-015, Library Square – Linkage and Café Options Report	<p>Consideration of café space on the plaza level can be achieved with minor revisions to the design.</p> <p>The Linkage – Above Ground/Bridge Option is the preferred connection between the two facilities (Library and Church St. School Addition).</p> <p>Library Corridor Extension provides direct connection to Yonge St. and a roof top outdoor reading garden at</p>	<p>1. That Report No. CMS19-015 be received; and</p> <p>2. That Linkage Option B – Link with Stairs be approved, and the total Library Square project budget be increased by \$3,544,400 to be funded as per the recommended funding strategy; and</p> <p>3. That staff report back to Council on final cost estimate for the Library Extension Corridor; and</p>

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>the Library.</p> <p>Library Entrance Vestibule provides an improved entrance feature for the library and creates an integration with the outdoor square design.</p>	<p>4. That the Library Entrance Vestibule be approved, and the total Library Square project budget increased by \$398,900 to be funded as per the recommended funding strategy; and</p> <p>5. That the Café Snack bar/Concession style be approved, and the total Library Square project budget increased by \$157,700 to be funded as per the recommended funding strategy.</p>
<p>March 21, 2019, FS19-012, Library Square - Financial Strategy Report</p>	<p>A breakdown of the Library Square project by its key components.</p> <p>A recommended preliminary capital investment funding strategy.</p> <p>A recommended preliminary incremental operating cost funding strategy.</p>	<p>1. That Report No. FS19-012 be received; and</p> <p>2. That staff be authorized to apply for any eligible capital or operating grants in support of the Library Square project; and</p> <p>3. That the recommended preliminary capital investment financial strategy for Library Square be approved; and</p> <p>4. That the recommended preliminary operating plan financial strategy for Library Square be approved.</p>
<p>March 21, 2019, PDS19-018, Library Square – Parking Strategy Report</p>	<p>Library Square design progressing to final approval.</p> <p>Onsite Parking supply, as currently designed, will not</p>	<p>1. That Report No. PDS19-018 be received; and</p> <p>2. That Parking Strategy Phase 1: ‘Quick Wins’ as outlined in this</p>

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>support expanded programming in Library Square.</p> <p>Barrier-free parking spaces meet the minimum AODA requirement.</p> <p>Consultant recommends a phased parking strategy approach.</p>	<p>report be adopted; and</p> <p>3. That Council approve \$87,882.00 to the Library Square budget to be funded as per Funding Strategy Report FS19-012 for additional on-site parking on Victoria Street, conditional on the approval of the addition to the Church Street School; and</p> <p>4. That Council approve \$185,376.00 to the Library Square budget to be funded as per Funding Strategy Report FS19-012 for additional on-site parking within the laneway, conditional on the approval of the addition to the Church Street School; and</p> <p>5. That Council approve \$145,740.00 to the Library Square budget to be funded as per Funding Strategy Report FS19-012 for additional on-site parking on Church Street subject to further public consultation, conditional on the approval of the addition to the Church Street School.</p>
<p>March 21, 2019, PDS19-020, Library Square – Planning Policy – Conformity Report Report</p>	<p>Library Square design concept consistent with the Provincial Policy Statement and conforms to the Growth Plan.</p> <p>Library Square design and planned programming for the building expansion and</p>	<p>1. That Report No. PDS19-020 be received for information.</p>

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>square will achieve many Official Plan policies and objectives.</p> <p>Library Square revitalization project will be an integral component in encouraging public heritage appreciation.</p> <p>Staff will continue to ensure the Library Square final design meets the policy intent of the Aurora Promenade Secondary Plan.</p> <p>Staff will continue to ensure the vision and objectives of the Aurora Promenade Urban Design Strategy are applied to the final design of Library Square.</p> <p>The redevelopment of Library Square represents an opportunity to continue to explore parking options and strategies for the site and the Downtown area.</p> <p>Library Square lands represent a key opportunity for improvement and redevelopment within the Promenade Community Improvement Area.</p>	
<p>March 21, 2019, CMS19-007, Library Square –</p>	<p>Based on inputs from consultants and cultural partners, an enlargement on</p>	<p>1. That Report No. CMS19-007 be received; and</p> <p>2. That the design of the Addition</p>

Date, Report No., Title & Link	Summary	Council Resolutions
<p>Addition to Church Street School Report</p>	<p>the eastern side of the building was included to improve seating capacity, performance stage size and acoustics.</p> <p>The addition of a universal washroom meets code requirements for accessibility and provides a gender-neutral option.</p> <p>Consideration of a commercial café space on the plaza level requires further assessment.</p> <p>A linkage between the Library and Church Street School Addition would connect the two facilities and ultimately expand functionality.</p> <p>Heritage and Accessibility considerations continue to be important to the development of the design.</p> <p>Design Review Panel will be engaged through the detailed design phase of the project.</p> <p>Application for the Canada Cultural Spaces Fund has been submitted.</p> <p>Recruitment of a Project Management firm and then progressing to the detailed design stage are the next</p>	<p>to Church Street School including the enlarged stage area be approved in the amount of \$27,189,600 and that staff be authorized to proceed to detailed design stage; and</p> <p>3. That staff be directed to report back on the options, costs, and visuals for an above-ground and below-ground Linkage between the Library and Church Street School Addition for potential further development; and</p> <p>4. That the budget be increased by 1% in the amount of \$256,600 in support of public art in accordance with the Official Plan requirements.</p>

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>steps in the process.</p> <p>With Council's approval to proceed, the construction project is scheduled to be complete Fall 2021.</p>	
<p>March 21, 2019, CMS19-008, Library Square – Outdoor Square Report</p>	<p>The outdoor square could provide many different experiences, from exciting events to peaceful engagements.</p> <p>An ice rink has been included in the design of the project to activate the square year-round.</p> <p>Water Spray Feature and Fountain/Wall provide unique experiences for the patrons of the outdoor square.</p> <p>Studies have confirmed the need to manage ground water through a storm water management program.</p> <p>Application for the Building Communities Through Arts and Heritage – Legacy Fund is being explored as an option to assist funding the outdoor square.</p> <p>With Council's approval to proceed, the construction project is scheduled to be complete Fall 2021.</p>	<ol style="list-style-type: none"> 1. That Report No. CMS19-008 be received; and 2. That the design of the Library Square outdoor square be approved as presented in the amount of \$8,380,500 to include: <ol style="list-style-type: none"> a. An ice rink in the shape of a trail; and b. Water spray feature covering a 1/3 of the space; and c. Water wall feature; and 3. That staff be authorized to proceed with the detailed design stage of the Library Square outdoor square; and 4. That staff be authorized to apply for the Building Communities Through Arts and Heritage – Legacy Fund, including entering into any agreements to give effect to same.

Date, Report No., Title & Link	Summary	Council Resolutions
<p>March 21, 2019, CMS19-009, Library Square - Proposed Operating Plan Report</p>	<p>In collaboration with experienced cultural facility consultants, an operating budget has been developed for the expanded facility.</p> <p>Consultation has taken place with Cultural and Community Partners to evaluate their interest in this project.</p> <p>Comparable projects were used to help develop a plan for Aurora's new facility.</p> <p>Compiling of the current collective budgets established the baseline and provided guidance on the development of a conservative operating budget for the expanded facility.</p> <p>Consideration of the operating expenses for the outdoor square have been incorporated into the proposed operating budget.</p> <p>Proposed implementation of the operating budget impact over three years enables immediate action on planning and preparing for the opening of the facility and spreads financial impact over multiple years.</p>	<ol style="list-style-type: none"> 1. That Report No. CMS19-009 be received; and 2. That the draft operating plan be approved and finalized prior to the approval of the final construction tender; and 3. That the hiring of a contract Project Leader position to implement the business plan be approved.

Date, Report No., Title & Link	Summary	Council Resolutions
<p>March 19, 2019, PDS19-019, Heritage Permit Application – 22 Church Street</p> <p>Report</p>	<p>The subject property, known as the Aurora Cultural Centre or “Church Street School”, is designated under Part IV of the Ontario Heritage Act (By-law 2390-80), listed on the Canadian Register of Historic Places, and recognized under Easement to the Ontario Heritage Trust.</p> <p>The Church Street School was constructed in 1885-86 and is one of the finest remaining examples of a High Victorian designed public school in Ontario.</p> <p>According to the Heritage Impact Assessment provided, there will be minimal to no impact on the character-defining elements of the heritage resource through sympathetic placement, massing and materiality of the addition.</p>	<p>1. That Report No. PDS19-019 be received; and</p> <p>2. That the following recommendations be approved:</p> <ul style="list-style-type: none"> a. That Heritage Permit Application HPA-19-03 be approved to permit the addition to the subject property as shown on the submitted plans, b. That the property owner photo document any original construction revealed during the proposed addition to the property; and <p>3. That Planning Staff continue to liaise with the Ontario Heritage Trust and ensure the addition remains sympathetic of the heritage resource through all phases of the development.</p>
<p>February 12, 2019, CMS19-005, LS Project – Update</p> <p>Report</p>	<p>Further consultation on the project has taken place to refine the design, cost estimate and project timeline.</p> <p>Based on input from consultants and cultural partners, revisions have been made to the design of the</p>	<p>1. That Report No. CMS19-005 be received for information.</p>

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>Church Street School expansion.</p> <p>Enhancements to the Outdoor Square include features for year-round attraction.</p> <p>Heritage and Accessibility considerations are important in the development of the design.</p> <p>Parking study, parking lot, laneway and accessible parking considerations have been incorporated in the latest design.</p> <p>Applications for grants that may offset the capital costs will be submitted.</p> <p>Project Management Model will be used for the Library Square project implementation.</p>	
<p>June 19, 2018, PDS18-076, Library Square Report</p>	<p>The concept plan for Library Square has been modified to include a vehicle “turn around” to allow for book drop offs currently being used in the current configuration by the library.</p> <p>The construction costs for the square are approximately \$5,000,000.</p>	<ol style="list-style-type: none"> 1. That Report No. PDS18-076 be received; and 2. That the current design for Library Square be approved; and 3. That the Option 1 schematic design for the expansion to the Church Street School which includes the three (3) floors and theatre be approved; and

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>Staff are recommending that Council approve a schematic design for the expansion to the Church Street School which includes three (3) floors, with a theatre on the top floor.</p> <p>The construction costs for the three (3) floor building which includes a theatre would be approximately \$21,300,000.</p> <p>Some sample uses for the square include special events, concerts, fairs (arts and otherwise), family events, passive gathering spaces, plein air painting classes, movie nights and fitness classes.</p> <p>The proposed theatre is designed to be an adaptable space (retractable seating) which would allow for a multitude of events from theatrical and concert performances to lectures, film screenings and ceremonies.</p>	<p>4. That the allocation of existing project funding for the tendering of the parking lot, the laneway and the components of the square which would provide connections to the square/library be approved, and that Council commit to funding for the square and building, which will come back in new year for final funding approval; and</p> <p>5. That the above budget includes a 1% contribution to the Town's Public Art Reserve Fund in accordance with the Official Plan requirements.</p>
April 17, 2018, FS18-015, Information Regarding	<p>Proceeds of sale of Aurora Hydro placed into two reserve funds.</p> <p>The smaller Council</p>	<p>1. That Report No. FS18-015 be received; and</p> <p>2. That Section 7 of By-law No. 5439-12 be removed and</p>

Date, Report No., Title & Link	Summary	Council Resolutions
<p>Accessing Hydro Reserve Funds Report</p>	<p>Discretionary Reserve Fund has fewer constraints.</p> <p>The larger Hydro Sale Investment Reserve Fund has complex constraints.</p> <p>The restrictive voting rule could result in project delays.</p> <p>Restrictive rules of the bylaw can be changed at any time by simple majority.</p> <p>Change options are provided.</p>	<p>replaced with the following:</p> <p>a. "That any expenditure or allocation of monies from the principal or earned interest portions of the Fund as specified in paragraph 5 of this By-law, shall be made by resolution of Council, as adopted by a vote of two-thirds (2/3) or more majority of those in attendance at the time of the vote. Such vote may only take place at a regularly scheduled meeting, or one which was duly called with at least fifteen calendar days prior notice to all members of Council."; and</p> <p>3. That, as applicable, staff be directed to bring forward the necessary draft by-law for adoption to the Council meeting of April 24, 2018.</p>
<p>January 30, 2018, PDS18-014, Updated Design for Library Square Report</p>	<p>The concept plan for Library Square has been modified to include the revised property boundary of the site,</p> <p>The revised property boundary would allow for:</p> <ul style="list-style-type: none"> • an improved connection through the site from Yonge 	<p>1. That Report No PDS18-014 be received; and</p> <p>2. That the conceptual design for Library Square be approved; and</p> <p>3. That an increase to Purchase Order No. 1166 by \$1,077,500 be authorized to provide for detailed drawings, specifications, and tender documents; and</p>

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>Street to Victoria Street.</p> <ul style="list-style-type: none"> • additional parallel parking spaces along the north edge of the existing laneway. • an additional barrier free parking space. <p>Staff are requesting that Council authorize the increase of Purchase Order No. 1166 by between \$325,000 and \$1,077,500 based on the following options:</p> <ul style="list-style-type: none"> • Option 1: \$325,000 to allow for the design of Library Square and the retrofit of the Church Street School to provide a connection to the square; or, • Option 2: \$1,077,500 to allow for the design of Library Square and the Church Street School expansion. <p>This increase would allow for The Planning Partnership to</p>	<p>4. That the additional funding from the Council Discretionary Reserve Fund to allow for detailed design of Library Square be approved.</p>

Date, Report No., Title & Link	Summary	Council Resolutions
	undertake detailed design services beyond the scope of the current contract.	
January 23, 2018, Name Submissions for Library Square Notice of Motion	Notice of Motion	<p>Whereas “Library Square” is a significant Town project for the redevelopment of our downtown core; and</p> <p>Whereas naming of the Square is an important part of the project; and</p> <p>Whereas the redevelopment of the Square will focus on more than just the Library;</p> <p>1. Now Therefore Be It Hereby Resolved That staff be directed to create a process to receive name submissions for the square from the public and report back to Council with a recommendation; and</p> <p>2. Be It Further Resolved That all Aurora residents be invited to make submissions.</p>
December 12, 2017, PBS17-100, Preferred Design for Library Square – Additional Information Report	Preliminary investigations identify that at least three layby parking spots can be provided along Yonge Street for accessible parking; furthermore, additional accessible parking spaces, drop-off/pick-up area and delivery route can be	<p>1. That Report No. PBS17-096 and Report No. PBS17-100 be received; and</p> <p>2. That Council endorse Option 2, the lowered square option as the preferred option for the Library Square design; and</p> <p>3. That staff be directed to proceed with the detailed design</p>

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>accommodated along the northern laneway.</p> <p>Both design options propose replacing the 77 parking spaces currently located between the Library and Cultural Centre with 80 parking spaces.</p> <p>Deliveries as proposed in Option 2, the Lowered Square Design, can occur without disruptions to the function and design of the Library as it currently operates at the eastern entrance.</p> <p>There would be annual operating costs as well as periodic (5-year interval) maintenance costs with the parking deck structure required in Option 1, the Upper Square Design.</p>	<p>for the development of Library Square.</p>
<p>December 5, 2017, PBS17-096, Preferred Design for Library Square Report</p>	<p>On December 5, 2016, Council provided direction regarding a concept plan for the Cultural Precinct that would involve the demolition of the former library and former senior's centre.</p> <p>On May 16, 2017, Council directed staff to move forward with the detailed</p>	<ol style="list-style-type: none"> 1. That Report No. PBS17-096 and Report No. PBS17-100 be received; and 2. That Council endorse Option 2, the lowered square option as the preferred option for the Library Square design; and 3. That staff be directed to proceed with the detailed design for the development of Library Square.

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>design of Library Square.</p> <p>Two viable options were designed and considered; one with an upper square and one with a lowered square - both options consist of a large programmable space which is framed by landscaping; both also contain 80 parking spaces and accessible parking.</p> <p>The two options were presented to stakeholders, residents and members of Council for their input.</p> <p>Although both options are viable, staff and the Town's consultant, The Planning Partnership are recommending that Council endorse Option 2, the lowered squared option as the preferred option on which to move forward to detailed design.</p>	
<p>November 21, 2017, PRCS17-045, Award of Tender for Demolition of Two (2) Buildings Located at 52</p>	<p>To obtain Council approval to award Tender 2017-117-PRCS to Priestly Demolition Inc.</p> <p>Both facilities have been evaluated for the presence of dangerous substances.</p>	<p>1. That Report No. PRCS17-045 be received; and</p> <p>2. That Award of Tender 2017-117-PRCS Demolition of Two (2) Buildings located at 52 and 56 Victoria Street in Aurora be awarded to Priestly Demolition Inc. in the amount of \$111,300</p>

Date, Report No., Title & Link	Summary	Council Resolutions
and 56 Victoria Street in Aurora Report	Staff received twelve bids for evaluation.	excluding taxes; and 3. That the Mayor and Town Clerk be authorized to execute the necessary Agreement, including any and all documents and ancillary agreements required to give effect to same.
September 5, 2017, PBS17-066, Award of Contract for Library Square Site Plan Report	<p>On May 16, 2017, Council directed staff to move forward with the procurement process for design services in the next planning stages for Library Square.</p> <p>RFP No. 2017-96-PBS was therefore prepared and issued on July 13, 2017.</p> <p>RFP No. 2017-96-PBS closed on August 8, 2017.</p> <p>The evaluation determined that the winning bid was made by The Planning Partnership with a cumulative score of 82.5% and total bid price of \$132,635.00</p>	<p>1. That Report No. PBS17-066 be received; and</p> <p>2. That the contract for Request for Proposal No. 2017-96-PBS regarding the preparation of a site plan for Library Square be awarded to The Planning Partnership.</p>
September 5, 2017, FS17-038, Intent to Consider Accessing Hydro Reserve Funds Report	Staff expect that during the fall Council cycle the issue of allocating funding from the proceeds of the 2005 sale of Aurora Hydro will arise, and it may be time sensitive.	<p>1. That Report No. FS17-038 be received; and</p> <p>2. That staff publish a public notice of Council's intent to consider allocating funding from the principal component of the Aurora Hydro Sale Investment</p>

Date, Report No., Title & Link	Summary	Council Resolutions
	<p>Before approving any such allocation, Council must provide public notice at least thirty days prior to approving any such allocation.</p> <p>Time delays can be avoided by giving required public notice now.</p>	<p>Reserve Fund as required of By-law No. 5439-12.</p>
<p>May 16, 2017, PBS17-032, Library Square Conceptual Plans Report</p>	<p>FOTENN Planning + Design conducted three workshops with staff and Council at the Town Hall on March 6th and 7th, 2017, to obtain input which would aid in the preparation of alternative design concepts for Library Square.</p> <p>Two alternative concepts have been prepared for Library Square.</p> <p>There are two main differences between the two concepts.</p> <p>Option 1 proposes a water feature and landscaping in the area between the rear of the Aurora Public Library and Church Street Cultural Centre, while Option 2 proposes 20 parking spaces with a roundabout for drop-off, pick-up.</p> <p>Option 1 proposes 76</p>	<ol style="list-style-type: none"> 1. That Report No. PBS17-032 be received; and 2. That the Concept Plans prepared by Fotenn Planning + Design be received; and 3. That staff move ahead with the demolition and procurement process for design services, in accordance with the Procurement By-law; and 4. That \$500,000 budget funding for demolition and detailed design be approved, funded from the Council Discretionary Reserve Fund.

Date, Report No., Title & Link	Summary	Council Resolutions
	parking spaces north of the Cultural Centre on the former library and seniors centre site, this area is also identified as being future space for commercial uses and community space; Option 2 proposes 25 parking spaces in this area along with a building to be used for commercial uses and community space.	

Advisory Committee Review

Not applicable.

Legal Considerations

Not applicable.

Financial Implications

Not applicable.

Communications Considerations

The Town will inform the public about the information contained in this report by posting it to the Town's website.

Climate Change Considerations

The recommendations from this report do not impact greenhouse gas emissions or impact climate change adaptation.

Link to Strategic Plan

Aurora Town Square supports the following Strategic Plan goals and key objectives:

Supporting an exceptional quality of life for all in its accomplishment in satisfying requirements in the following key objectives within these goal statements:

- **Invest in sustainable infrastructure**
- **Celebrating and promoting our culture**
- **Encourage an active and healthy lifestyle**
- **Strengthening the fabric of our community**

Enabling a diverse, creative, and resilient economy in its accomplishment in satisfying requirements in the following key objectives within these goal statements:

- **Promoting economic opportunities that facilitate the growth of Aurora as a desirable place to do business.**

Alternative(s) to the Recommendation

1. Council can provide further direction.

Conclusions

This report provides a reverse chronological summary of all Council reports and corresponding resolutions regarding Aurora Town Square (formerly Library Square).

Attachments

Aurora Town Square Chronology Presentation.

Previous Reports

As listed in the above table.

Pre-submission Review

Agenda Management Team review on August 31, 2023.

Approvals

Approved by Robin McDougall, Director, Community Services

Approved by Doug Nadorozny, Chief Administrative Officer